

Prosperous Overview and Scrutiny Committee

Thursday 7 July 2022

10:00

Oak Room, County Buildings, Stafford

The meeting will be webcast live and may be viewed at any during the next 12 months here:-

<https://staffordshire.public-i.tv/core/portal/home>

John Tradewell
Director of Corporate Services
29 June 2022

A G E N D A

1. **Apologies**
2. **Declarations of Interest**
3. **Minutes of meeting held on 15 June 2022** (Pages 1 - 6)
4. **Highways Transformation Programme - Three Strands Progress**

Oral report of Cabinet Member for Highways and Transport
5. **Ensuring HS2 Connectivity with Existing 'Classic' Network** (Pages 7 - 20)

Presentation from HS2 and Avanti West Coast
6. **Flood Risk Management - Update** (Pages 21 - 62)

Oral report of Cabinet Member for Environment, Infrastructure and Climate Change
7. **Work Programme** (Pages 63 - 74)
8. **Exclusion of the Public**

The Chairman to move:-

"That the public be excluded from the meeting for the

following items of business which involve the likely disclosure of exempt information as defined in the paragraphs of Part 1 of Schedule 12A (as amended) of the Local Government Act 1972 indicated below”.

Part Two

(All reports in this section are exempt)

Nil

Membership

Tina Clements (Chairman)	Ian Lawson
Mike Deakin	Rev. Preb. M. Metcalf
Philippa Haden	Jessica Shulman
Philip Hudson	David Smith
Syed Hussain	Ross Ward (Vice-Chairman (Scrutiny))
Graham Hutton	Bernard Williams
Peter Kruskonjic (Vice- Chairman (Overview))	

Notes for Members of the Press and Public

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Minutes of the Prosperous Overview and Scrutiny Committee Meeting held on 15 June 2022

Present: Tina Clements (Chairman)

Attendance

Philippa Haden	Rev. Preb. M. Metcalf
Syed Hussain	David Smith
Graham Hutton	Bernard Williams
Peter Kruskonjic (Vice-Chairman (Overview))	

Apologies: Philip Hudson, Ian Lawson and Ross Ward

PART ONE

6. Declarations of Interest

There were no Declarations of Interest made.

7. Minutes of the meeting held on 26 May 2022

RESOLVED – That the minutes of the meeting held on 26 May 2022 be confirmed and signed by the Chairman.

8. Highways Transformation Programme - Update

The Committee considered an oral report and PowerPoint presentation (slides attached at Appendix 1 to the signed minutes) of the Cabinet Member for Highways and Transport updating them on progress made with regard to the Highways Transformation programme.

During his presentation the Cabinet Member highlighted:- (i) the three key elements of the Programme ie Future Highways Delivery Model, Transforming Our Offer Now and Highways Investment Strategy; (ii) Future Delivery Model; (iii) Hybrid Mixed Economy Model; (iv) Future Deliver Options; (v) Conclusions; (vi) Next Steps and; (vii) Questions for the Committee.

In the full and wide-ranging discussion which ensued Members gave detailed scrutiny to the progress made in the Programme to date, asking questions, seeking clarification and raising areas of concern as necessary, including:- (i) the ability of the chosen delivery model option to build

confidence and improve customer experience including systems for reporting defects by both elected Members and general public; (ii) the need for effective communication between any future Highways Strategic Partner(s), the Cabinet Member and Local elected representatives; (iii) the existing Highways Strategic Partner's performance against key performance metrics and examples of poor service in individual Members' Divisions and; (iv) comparisons in performance with neighbouring Highway Authority areas.

The Cabinet Member acknowledged that perceptions of the existing delivery arrangements had, in the past, been poor. However, in response to this, the Authority had amended the contract's terms to give greater priority to quality. He reassured Members that future arrangements would also prioritise quality in order to arrest the decline in the condition of the highway network which had occurred in recent years. He highlighted additional funding which had recently been identified by the Authority for eg Community Highways Teams and gulley emptying works both of which had been successful in building confidence. Also, the Highway Inspection Service had been brought back 'in-house', a measure which was expected to improve the general condition of the estate.

In conclusion, the Committee agreed that satisfactory progress had been made in the Highways Transformation Programme to date but urged the Cabinet Member to have regard to their comments, particularly in respect of the need to build confidence and improve quality, in his work to identify the most appropriate future delivery model for the service.

RESOLVED – (i) That the report be received and noted.
(ii) That satisfactory progress had been made in the Highways Transformation Programme to date.

(iii) That the Cabinet Member be urged to have regard to the above-mentioned comments in his work to identify the most appropriate future delivery model for the Highways maintenance service.

(iv) That progress in the Highways Transformation Programme Continue to be monitored closely and further update reports be brought the Committee, as necessary.

9. SEND Review: Right Support, Right Place, Right Time, Government Consultation on the SEND and Alternative Provision System in England

The Committee considered a report of the Cabinet Member for Education (and SEND) regarding Central Government's consultation White Paper entitled "SEND review: right support, right place, right time", which had been published on 29 March 2022 for comments by 22 July 2022

(schedule 2 to the signed minutes). The Cabinet Member had requested assistance from the Committee in formulating a response with a view to its submission by the above-mentioned deadline.

Members heard that the White Paper sought views on proposals aimed at delivering greater national consistency in support for children and young people with Special Educational Needs and Disabilities (SEND), how SEND should be assessed and how support should be funded. This followed a review into the existing arrangements introduced in 2014 which found that:- (i) Children and Young People with SEND or in Alternative (educational) Provision (AP) experienced consistently poorer outcomes in comparison to their peers; (ii) the experiences of Children with SEND or in AP and their families were generally negative; (iii) the SEND and AP systems were financially unsustainable and; (iv) there was national inconsistency across the SEND system in terms of assessment and provision to meet needs.

Specifically, the Department for Education were proposing to:- (i) establish a new national SEND and AP system which set nationally consistent standards for how needs were identified and met at every stage of a child's journey through education, health and social care; (ii) create new local SEND partnerships which brought together education, health, care and Local Government partners to produce a local inclusion plan to set out how each area would meet the new national standards; (iii) introduce a new national framework of banding and price tariffs for funding, matched to levels of need and types of education provision set out in national standards; (iv) support parents and carers to express an informed preference for a suitable placement by providing a tailored list of settings including mainstream, specialist and independent; (v) introduce a standardised and digitised Education and Health Care Plan (EHCP) process and template to minimise bureaucracy and deliver consistency and; (vi) streamline the redress process to make it easier to resolve disputes earlier including through mandatory mediation, whilst retaining tribunals for the most challenging cases.

During the full and wide-ranging discussion which ensued, Members gave detailed scrutiny to the White Paper and proposed contents of Staffordshire's response, asking questions, seeking clarification and raising areas of concern as necessary, including:- (i) the lack of funding for SEND, the impact of rising demand for Education and Healthcare Needs Assessments on Local Authority response times and how this was to be addressed by Government; (ii) the need to improve communication between key stakeholders during all stages of a child's SEND and AP journey having regard to difficulties which had arisen in the past; (iii) measures to promote inclusivity amongst all Staffordshire schools so that no child was left behind and; (iv) how the various proposals would be implemented having regard to schools' existing priorities.

The Cabinet Member explained that many of the provisions set out in the White Paper were already being delivered in Staffordshire eg banding and digitisation. However, where this was not the case, there was a general lack of detail as to how new measures would be achieved given existing funding streams. Therefore, Lobbying Government for additional resources was critical and engagement undertaken to date suggested that the Department for Education were mindful of the system-wide pressures being faced by Partners including those of local authorities in particular.

In conclusion, the Committee agreed with the Cabinet Member that the various aspirations set out in the white Paper were to be welcomed but that there was a lack of detail on how some of these would be achieved. They noted that Staffordshire was an exemplar in certain respects with regard to the proposals but urged the Cabinet Member to continue lobbying Central Government for additional resources so that new measures could be implemented for the benefit of all children having regard to the importance of educational attainment to achieving the Authority' strategic priorities.

RESOLVED – (i) That the report be received and noted.

(ii) That the contents of the County Council's proposed response to the Government's White Paper entitled "SEND review: right support, right place, right time", as set out in the report, be supported.

(iv) That the various measures contained in the White Paper already being implemented by Staffordshire, making them an exemplar, be welcomed.

(iii) That the Cabinet Member for Education (and SEND) be urged to continue his efforts to lobby Central Government for additional resources so that the various other aspirations contained in the White Paper can be successfully delivered within a satisfactory time-scale.

10. Work Programme

RESOLVED – That, subject to the following amendments, the updated Work Programme (schedule 3 to the signed minutes) be approved:-

- Additional meeting arranged for **Wednesday 19 October 2022 at 2.00 pm, County Buildings, Stafford** to consider:- (i)

Countryside Review – Update; (ii) Staffordshire History Centre – Update and; (iii) Libraries and Arts – Update (all previously scheduled for September 2022 meeting).

- Chasewater Vision (not previously programmed) to be considered at October 2022 meeting, also.
- Consideration of Town Centre Regeneration (previously programmed for July 2022 meeting) to be deferred at the request of Deputy Leader and Cabinet Member for Economy and Skills, until further notice.

**11. Date of Next Meeting - Thursday 7 July 2022 at 10.00 am
County Buildings, Stafford**

RESOLVED – That the date, time and venue of the next meeting be noted.

Chairman

West Coast Partnership

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Mark Osborne
Regional Growth Manager

06 July 2022



WEST COAST
PARTNERSHIP

Agenda Item 5



Collective franchise for both **Avanti West Coast** and **West Coast Partnership Development**



Operation and improvement of existing rail services on the West Coast Mainline from 2019 to 2029, connecting Scotland, Wales, the North West and Midlands with London Euston.



The '**Shadow Operator**' working in partnership with the government, HS2 Ltd, Network Rail and communities, to design, develop and mobilise future high speed rail services

Accelerated transition to digital ticketing



Changing travel habits and demographics

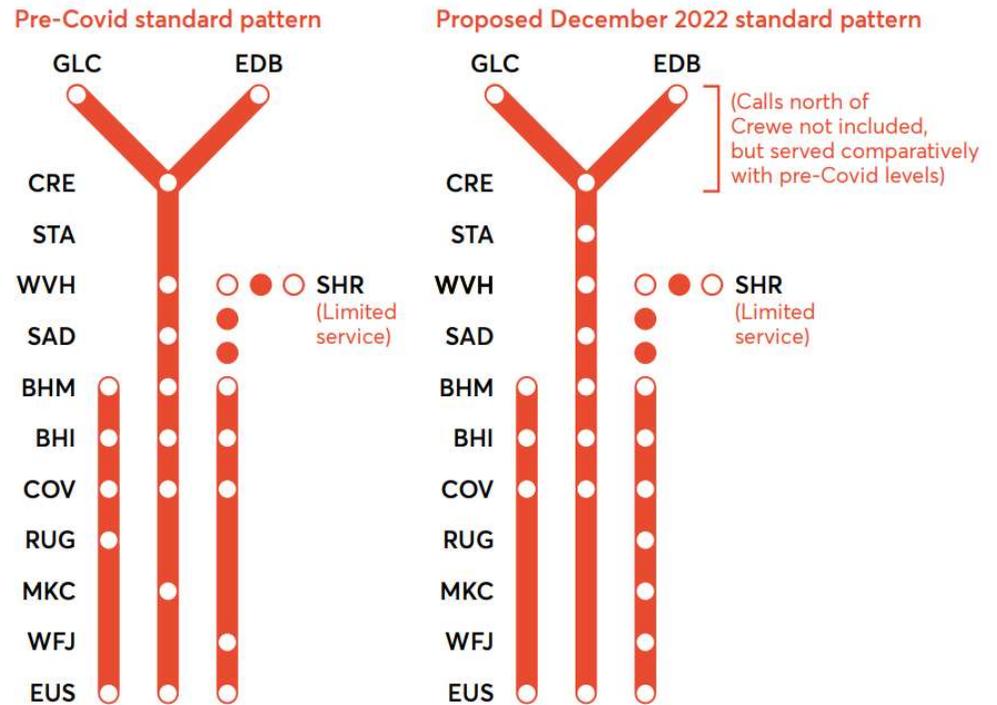


Connectivity and productivity is essential

Euston - West Midlands - North West & Scotland

- Stafford added onto route
- Additional hourly service into West Midlands onto London
- Hourly services to stations in Lancashire and Cumbria
- Continues to Scotland (alternating between Glasgow and Edinburgh)

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Key:

GLC Glasgow Central, EDB Edinburgh, CRE Crewe, STA Stafford, WVH Wolverhampton, SAD Sandwell & Dudley, BHM Birmingham New Street, SHR Shrewsbury, BHI Birmingham International, COV Coventry, RUG Rugby, MKC Milton Keynes, WFJ Watford Junction, EUS London Euston

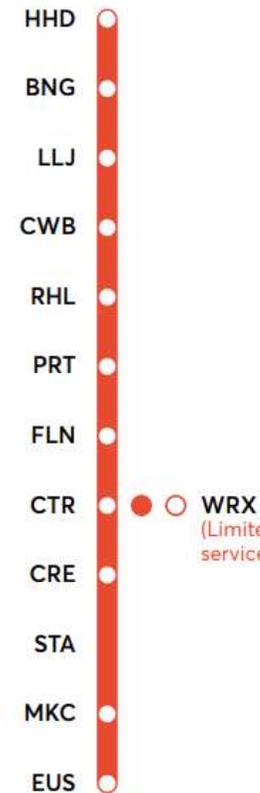
December 2022 Timetable Change

London Euston & West Midlands – Chester & North Wales

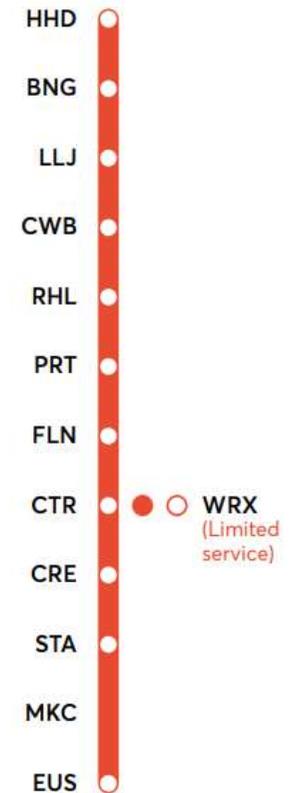
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Stafford added onto route

- Service into London Euston
- Direct services to Chester and North Wales
- New Rolling Stock

Pre-Covid standard pattern



Proposed December 2022 standard pattern



December 2022 Timetable Change

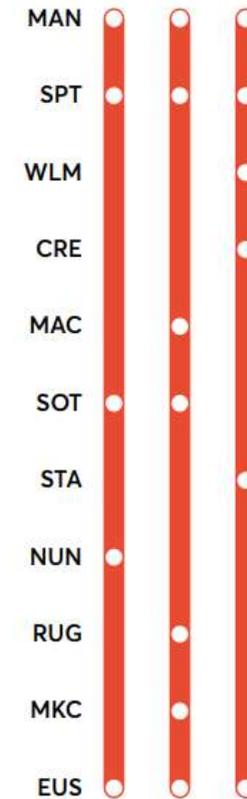
London Euston – Manchester Piccadilly via Stoke-on-Trent or Crewe

- Stafford added onto hourly service via Wilmslow
- Service into London Euston
- Direct service via Crewe to Manchester

Pre-Covid standard pattern



Proposed December 2022 standard pattern



London Euston – Crewe – Liverpool

- Stafford no longer on route (Stafford to Liverpool remains on WMT/LNR services)

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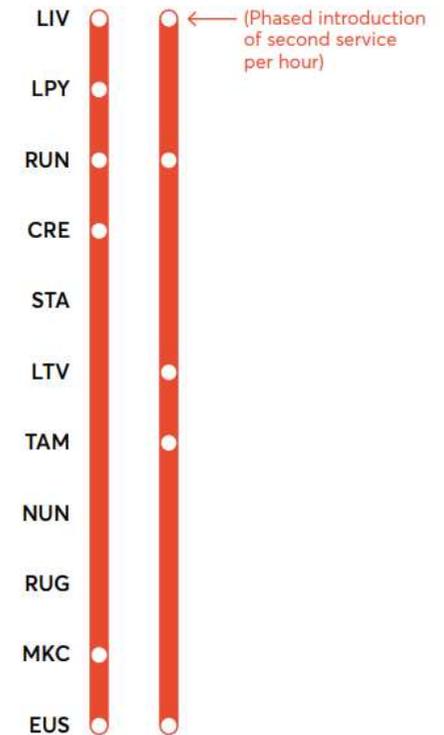
2nd Train an hour from Liverpool to London

- Lichfield Trent Valley and Tamworth added as hourly calls on new service
- Phased introduction as new Rolling Stock is added to fleet
- In addition to current Crewe to Euston WMT/LNR service

Pre-Covid standard pattern



Proposed December 2022 standard pattern





Staffordshire AWC Summary

- Stafford will have 2 trains an hour to London Euston (non-stop) compared to 1 now
- Lichfield Trent Valley and Tamworth will have hourly service to London Euston and Runcorn/Liverpool

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Destination from Stafford on AWC Services go from 4 (Euston, Crewe, Runcorn, Liverpool) to 20+ including – Glasgow, Edinburgh, Manchester, Preston, Warrington, Penrith, Chester etc

- More destination in the North West, Scotland and Wales
- Additional service into West Midlands



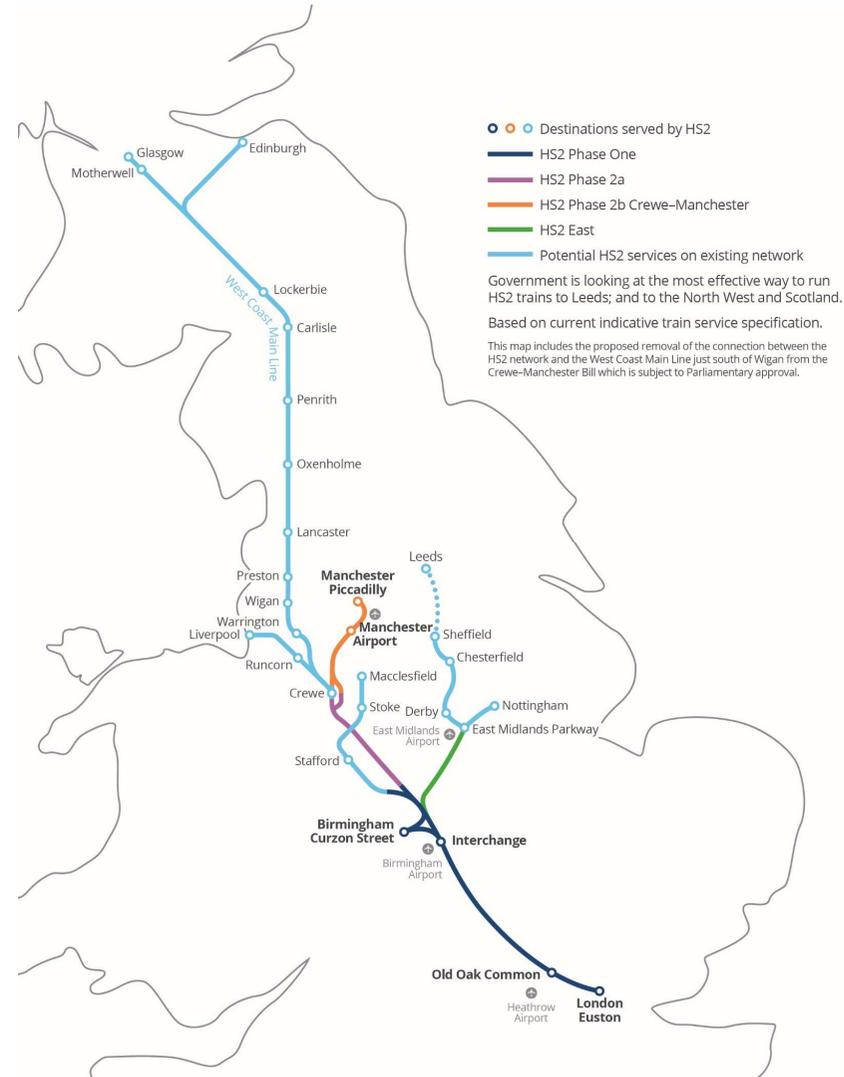
Refurbished and New Trains



Development of Services

West Coast Partnership Development

- Train Service Specification (TSS)
 - Develop Timetable Options for HS2/WCML
 - Revenue
 - Service Patterns
 - Freight
 - Phase 1 – Euston to Birmingham
 - Phase 2a – Birmingham to Crewe
- Further Work**
- Stakeholder feedback
 - Non – London HS2 services
 - Other HS2 Phases
 - Iteration of TSS



Development of Services

West Coast Partnership Development

- Rolling Stock
- Services provided
 - Standard, Standard Premium, First Class, Executive ?
 - Food and Beverage Offer ?
- Customer Experience at Stations
 - End to End Journey – e.g Parking (Car, Cycle)
 - Classic Station Facilities

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Source : onemileatime.com

Handsacre Link – WCPD Position

Benefits for customers

- Provides direct HS2 connectivity between London and Stafford, Stoke-on-Trent and Macclesfield
- Enables greater range of calling pattern options and connectivity for the range of North West HS2 services. This enhances variety of journey opportunities, journey times and opportunities to match capacity supply with demand

Operational importance

- Provides a route on / off HS2 further south in the event of perturbation, creating a more flexible network. For example it would be easier to avoid Crewe and access Manchester from a different direction, if there were problems in the Crewe area
- Planned or unplanned closures between Crewe and Streethay Junction (HS2 junction where the Handsacre and Crewe routes diverge) can be managed more easily
- Colwich Junction (an existing junction just north of Handsacre) is highly constrained due to three-track layout, low speeds and multiple conflicting routes between Stafford route and Hixon route services. A new junction at Handsacre creates an opportunity to improve infrastructure and the "sorting" of services on this critical section

Thank you.



WEST COAST
PARTNERSHIP

Progress on Outcome Measures Proposed for Flood Risk Management Plan 2021-27

Key:

Green – On schedule or complete or else significant improvement in scope and/or delivery

Amber – Minor detrimental delays and/or minor changes in scope

Red – Major detrimental delays and/or changes in scope or measure not achievable.

Flood Risk Management Plan Outcomes Measures	Progress
1. By 2022, Staffordshire County Council will Produce a refreshed Local Flood Risk Management Strategy that aligns with Staffordshire County's Strategic Plan in Staffordshire County to deliver LFRMS Outcomes in the Trent Valley Staffordshire Management Catchment.	In progress – Draft Local Flood Risk Management Strategy included.
2. Between 2021 and 2023, Staffordshire County Council and Stoke-On Trent City Council will Produce Community Flood Risk Assessments and multi-agency plans in Staffordshire to use to prioritise future actions within Staffordshire in the Trent Valley Staffordshire Management Catchment.	In progress. Civil Contingencies Unit taking the lead working with ourselves and districts/boroughs along with other partners. This will also align with the FAIR Project.
3. Between 2021 and 2027, Staffordshire County Council and Stoke-On Trent City Council and Civil Contingencies Unit will Produce Tactical Flood Plans in Staffordshire to make communities more resilient to flooding in the Trent Valley Staffordshire Management Catchment.	In progress. Civil Contingencies Unit taking the lead working with ourselves and districts/boroughs along with other partners. This will also align with the FAIR innovation Project currently going through Outline Business Case approval with the Environment Agency.
4. Between 2021 and 2027, Staffordshire County Council will Research and work with partners and NGO's to identify planning & development risks and opportunities in	In progress. Work started on Site allocations.

Staffordshire to reduce flood risk in the Trent Valley Staffordshire Management Catchment.	
5. Between 2021 and 2024, Staffordshire County Council will map, model and work with others to create surface water reduction plans in Staffordshire to reduce local flood risk in the Trent Valley Staffordshire Management Catchment.	In progress. The FAIR innovation project is currently going through Outline Business Case approval with the Environment Agency. Approximately 20 flood alleviation schemes in Staffordshire promoted for external funding to date in 2021 – 2027.
6. By 2023, Staffordshire County Council will Improve flood event preparedness & partnership working in Staffordshire to Standardise procedures for flood risk event and create tools, processes and/or systems for knowledge sharing and cooperation in the Trent Valley Staffordshire Management Catchment.	In progress. Developing improved flood emergency response and procedures for triaging flood investigations. Working with Civil Contingencies Unit and other partners on County Flood Exercise in 2022 to test and improve.
7. By 2022, Staffordshire County Council will map funding & external partnership opportunities in Staffordshire to provide & maximise opportunities for flood risk protection in the Trent Valley Staffordshire Management Catchment.	In progress. Started working with other organisations to map opportunities.
8. Between 2021 and 2027, Staffordshire County Council and Stoke-On Trent City Council and Civil Contingencies Unit will Improve Local Flood Risk Community Support in Staffordshire to reduce local flood risk in the Trent Valley Staffordshire Management Catchment.	In progress. This has now been incorporated into the FAIR innovation project which is currently going through Outline Business Case approval with the Environment Agency.
9. Between 2021 and 2027, Staffordshire County Council will Install Community Small Flood Resilience Schemes in Staffordshire to reduce flood risk to residential and commercial properties in the Trent Valley Staffordshire Management Catchment.	In progress. This has now encompassed in the FAIR innovation project which is currently going through Outline Business Case approval with the Environment Agency.
10. Between 2021 and 2027, Staffordshire County Council will Investigate and if viable deliver Brown Edge Flood Alleviation Scheme in Brown Edge, Staffordshire to reduce flood risk to	In progress. Current proposal is for properties to have reduced flood risk in 2023/24.

residential properties in the Trent Valley Staffordshire Management Catchment.	
11. Between 2021 and 2027, Staffordshire County Council will Investigate and if viable deliver Perton Flood Alleviation Scheme in Perton, Staffordshire to reduce flood risk to residential properties in the Trent Valley Staffordshire Management Catchment.	In progress. Evolved to potential joint working scheme with Severn Trent Water with strategy being drafted for a phased approach to property reduced flood risk between 2021 and 2027.
12. By 2021, Staffordshire County Council will Deliver Rolleston Flood Alleviation Scheme in Rolleston, Staffordshire to reduce flood risk to residential properties in the Trent Valley Staffordshire Management Catchment.	Complete. 78 properties with reduced flood risk. Potential for extra works.
13. By 2021, Staffordshire County Council will Deliver Knoll Brook Flood Alleviation Scheme in Barton-under-Needwood, Staffordshire to reduce flood risk to residential properties in the Trent Valley Staffordshire Management Catchment.	In progress. 17 properties have reduced flood risk. Further works proposed to reduce flood risk to additional 24 properties in 2022/23.
14. By 2021, Staffordshire County Council will Deliver Sutherland Road, Cheslyn Hay Flood Alleviation Scheme in Cheslyn Hay, Staffordshire to reduce flood risk to residential properties in the Trent Valley Staffordshire Management Catchment.	Complete. 27 properties have reduced flood risk.
15. Between 2021 and 2027, Staffordshire County Council will Investigate and if viable deliver Village Brook Flood Alleviation Scheme in Endon, Staffordshire to reduce flood risk to residential properties in the Trent Valley Staffordshire Management Catchment.	In progress. Working with landowners, parish and residents and Trent Rivers Trust to establish strategy for interventions including natural flood management and local traditional measures to be installed over 2021-27 to reduce flood risk.
16. By 2024, Staffordshire County Council and the Environment Agency will Deliver Surface Water Management Plan for Burton-upon-Trent in Burton-upon-Trent to strategically understand flood risk and recommend flood risk reduction options in the Burton upon Trent, Humber Flood Risk Area.	Not started. Works due in 2024/25.
17. Between 2021 and 2023, Staffordshire County Council and Severn Trent, Great Wryley Parish Council will Install Community Protection Measures in Great Wyrley to reduce	In progress. This has now advanced to a joint scheme with Severn Trent Water to improve

flood risk to residential and commercial properties in the Trent Valley Staffordshire Management Catchment.	scope of solutions to reduce flood risk to up to 191 properties. Construction due to start in 2024.
18. Between 2021 and 2027, Staffordshire County Council and Severn Trent, Great Wyrley Parish and Environment Agency will Investigate and if viable deliver Great Wyrley Joint Flood Resilience Scheme in Great Wyrley & Cheslyn Hay to reduce flood risk to residential and commercial properties in the Trent Valley Staffordshire Management Catchment.	In progress. Construction due to start in 2024.
19. Between 2022 and 2024, Staffordshire County Council and with other RMAs will assess Codsall to undertake a Flood Risk Study in Codsall Village to review the flood risk to specific locations identifying resilience measure needs in the Trent Valley Staffordshire Management Catchment.	Not started. Due to start in 2023.
20. Between 2023 and 2025, Staffordshire County Council and with other RMAs will assess Norton Canes to undertake a Flood Risk Study in Norton Canes Village to review the flood risk to specific location identifying resilience measure needs in the Trent Valley Staffordshire Management Catchment.	Not started. Works due to start in 2023.
21. Between 2021 and 2023, Staffordshire County Council and other RMAs will assess the flood risk in Stonall to undertake a Flood Risk Study in Stonall Village to review the flood risk to specific locations identifying resilience measure needs in the Trent Valley Staffordshire Management Catchment.	Complete. 18 properties have reduced flood risk.
22. Between 2021 and 2027, the Environment Agency and Staffordshire County Council will work with partners to identify and deliver NFM measures in Staffordshire (Staffs Trent Valley catchment) to improve flood resilience and benefit the environment in the Staffs Trent Valley catchment.	Ongoing. Working with Environment Agency on NFM solutions in Staffordshire.
23. Between 2021 and 2027, the Environment Agency and Staffordshire County Council will work with partners to identify and deliver NFM measures in Staffordshire (Dove catchment)	Ongoing. Working with Environment Agency on NFM solutions in Staffordshire.

<p>to improve flood resilience and benefit the environment in the Dove Management Catchment.</p>	
<p>24. Between 2021 and 2027, the Environment Agency and Staffordshire County Council will work with Staffordshire Civil Contingencies Unit and Staffordshire Fire and Rescue to engage with communities and businesses at risk of flooding in Burton to raise awareness and increase their preparedness for flooding, including what they can do themselves to reduce the risk of flooding in the Management Catchment.</p>	<p>Ongoing. Also overlaps with FAIR innovation Project currently going through Outline Business Case Approval with the Environment Agency.</p>
<p>25. Between 2021 and 2027, the Environment Agency and Staffordshire County Council will work with Staffordshire Civil Contingencies Unit and Staffordshire Fire and Rescue to engage with communities and businesses at risk of flooding in Fazeley (Tamworth) to raise awareness and increase their preparedness for flooding, including what they can do themselves to reduce the risk of flooding in the Flood Risk Area.</p>	<p>Ongoing. Also overlaps with FAIR innovation Project currently going through Outline Business Case Approval with the Environment Agency.</p>
<p>26. By 2027, the Environment Agency and Staffordshire County Council will work with partners to deliver green and blue infrastructure and NFM improvements in the southern Staffordshire catchments of the Black-Bourne Brook, Fotherley Brook and the Crane Brook and its tributaries to provide environmental and flood risk benefits including in the Flood Risk Area.</p>	<p>In progress. Working with the Environment Agency.</p>

STAFFORDSHIRE LOCAL FLOOD RISK MANAGEMENT STRATEGY

2022-2027



We have a clear vision for Staffordshire - an innovative, ambitious and sustainable county, where everyone has the opportunity to prosper, be healthy and happy.

OUR VISION

We oversee local flood risk in Staffordshire.

Local Flood risk means flooding from ordinary watercourses, surface water and groundwater.

Whilst other Risk Management Authorities are responsible for or oversee other sources of flooding (for example main rivers or sewers), we continue to work with them in terms of understanding asset creation, inspections and maintenance, and in relation to flood events and collaborative working.

Our vision for managing local flood risk is rooted in 3 fundamental principles:

1. To meet statutory duties under the Flood and Water Management Act 2010
2. To work with others to ensure flood risk is not made worse through future planning and to maximise opportunities to reduce and manage flood risk better
3. To align our functions with national priorities and our Strategic Plan

This Strategy aims to ensure that flood risk in Staffordshire is reduced by maximising opportunities through innovative, ambitious, and sustainable means.



OUR ROLE IN MANAGING LOCAL FLOOD RISK

We will continue to:

- Build up our understanding of flood risk through flood investigations, asset mapping and studies
- Ensure we respond to major planning applications, review land drainage consents and undertake land drainage enforcement as appropriate
- Seek and secure funding for flood alleviation schemes
- Work with partners to improve flood risk in Staffordshire

What has changed since the last Strategy?

We have seen numerous flood events occur. We have experienced overlapping floods so that whilst some communities may be just recovering from flooding, other communities are experiencing flooding. We think long-term when managing flood risk and climate change is expected to increase the duration and intensity of rain in the coming decades. The good news is that Central Government capital funding is available for flood alleviation schemes in addition to other funding sources (e.g. Local Levy, Community Infrastructure Levy). Therefore, we must better understand our flood risk so that we can actively pursue solutions working with others to maximise the best possible outcomes for the people of Staffordshire.

WHO WE WORK WITH

Whilst we manage local flood risk, there are many other sources of flooding and there are various organisations who oversee or manage those sources.

We work closely with all these different organisations and each have their own role to play.

We work closely with Emergency Planners and the Civil Contingencies Unit to ensure plans are in place for flood response and recovery.

We will continue to work closely with communities as key partners in decision making.

We also work with riparian owners. We do not own watercourses (apart from where we own the land). Riparian owners own watercourses and have certain rights and responsibilities.

Roles and responsibilities for flood risk management

Risk Management Authority	Operational level role
Environment Agency	Main Rivers e.g. Severn, Trent Reservoirs (regulation role)
Lead Local Flood Authority (Staffordshire County Council)	Surface water Groundwater Ordinary Watercourses (consenting and enforcement)
District and Borough Councils	Ordinary Watercourses (works)
Internal Drainage Board(s)	Ordinary Watercourses in Internal Drainage Districts
Water Companies	Public Sewers
Highways Authorities	Highway drainage

OUR APPROACH TO MANAGING FLOOD RISK

We will manage flood risk through a detailed action plan, which is Appended to this Strategy. This sets out all the things we wish to achieve against our Objectives.

We want a shared vision that sees our staff using all their experience and expertise to work with communities and partners to reduce the impacts of flood risk in Staffordshire. Flooding can be a traumatic experience and both technical and people skills are essential. Our staff and elected members, other organisations and communities all bring their own knowledge and experience to the table. We want that table to be full of fruitful, practical solutions.

We wish to **protect** properties from flooding (for example through planning and flood alleviation schemes) and work with others to help people better **plan, respond** and **recover** to flooding.

This Strategy will not be effectively delivered by organisations working alone. We need individuals, communities, the third sector, businesses, farmers, land managers and infrastructure providers to contribute to planning and adapting to future flooding. (Source: Environment Agency FCERM Strategy).

The following Sections outline our Objectives. These are:

1. To improve our understanding of flood risk and be prepared for flood events
2. Manage Flood Risk and New Development in a sustainable manner
3. Seek and secure funding for flood alleviation schemes and work with partners
4. Work with others to ensure communities are more aware, informed and resilient to flooding
5. Promote effective management of drainage and flood defence systems

OBJECTIVE 1: IMPROVE OUR UNDERSTANDING OF FLOOD RISK AND BE PREPARED FOR FLOOD EVENTS

Why is this important?

- To help draft up plans for flood emergencies
- The Flood & Water Management Act 2010 requires us to keep a flood risk register
- We need to understand where our priority areas of flood risk are so we can maximise our ability to secure funding and yield the greatest positive effect.
- Agencies help to protect, respond and recover to flooding and this is best achieved in partnership

How are we going to achieve this?

- Improve our flood investigations process which prioritises based on flood impact and time since flood.
- Work with partners to map and update key flood assets
- Undertake a detailed analysis of communities at risk within Staffordshire
- Outline a process for improving local flood risk management asset surveys
- Staff collaborate regionally and nationally to understand best practice and innovation

FLOOD INVESTIGATION CRITERIA

- We have a duty under Section 19 of the Flood and Water Management Act to investigate flooding. We enact this duty when the following criteria are met:

- Five or more residential properties are reported to have been internally flooded during a single flood event in one location;
- Two or more business properties are reported to have been internally flooded during a single flood event in one location, or;
- One or more items of critical infrastructure are reported to have been adversely affected during a single flood event in one location, or;
- One or more properties are reported to have been internally flooded more than once in a five-year period

OBJECTIVE 2: MANAGE FLOOD RISK AND NEW DEVELOPMENT IN A SUSTAINABLE MANNER

Why is this important?

- We have a duty to provide comments as a statutory consultee in the planning process for all Major Development in Staffordshire
- It is important we do not make future flooding any worse in Staffordshire
- Increasing our presence at Strategic Planning stage raises the prospects of safe and sustainable development and maximises opportunities to reduce flood risk elsewhere
-

How are we going to achieve this?

- Provide quality timely statutory comments to major planning applications
- Ensure our Suds Handbook is up-to-date and complied with
- Provide quality timely comments for strategic planning in terms of constraint and opportunity mapping

FLOOD REDUCTION SCHEME IN LICHFIELD

We worked with a developer and their agents in Lichfield to implement a drainage strategy that significantly reduced the flood risk downstream to properties. We were able to claim these properties nationally as having reduced flood risk and most of the work was undertaken by the developer. It is important development is safe to future users, sustainable and does not increase the flood risk to others but development can also be seen as an opportunity to reduce flood risk elsewhere.

OBJECTIVE 3: SEEK AND SECURE FUNDING FOR FLOOD ALLEVIATION SCHEMES AND WORK WITH PARTNERS

Why is this important?

- £5.2 Billion of Central Government funding has been announced nationally.
- Partners have flood risk programmes and joint projects means more viable or better schemes.
- Taking a joined-up approach to flood risk management means more consistency for the people of Staffordshire.
- It is important we have aligned objectives to maximise the potential to access funds.

How are we going to achieve this?

- Understand and pursue all potential sources of funding
- Work with partners to share objectives and work programmes
- Pursue collaborative and partner working in all things where feasible
- Work with communities to develop Flood Alleviation Schemes
- Prioritise nature-based solutions

FLOOD ALLEVIATION SCHEME IN CHESLYN HAY

We worked with Severn Trent Water Limited to develop a flood alleviation scheme in Cheslyn Hay. We secured £270k of Central Government funding and Severn Trent Water also contributed financially. This work consists of sewer upgrades, highway drainage upgrades, property protection measures, and possibly open space storage. To date we have significantly reduced the flood risk to 13 properties with a further 19 properties due soon.

OBJECTIVE 4: WORK WITH OTHERS TO ENSURE COMMUNITIES ARE MORE AWARE, INFORMED AND RESILIENT TO FLOODING

Why is this important?

- Environment Agency guidance suggests resilience is the capacity of people and places to plan for, better protect, respond to and recover from flooding.
- Many people are still not aware they flood, let alone be resilient to flooding.
- Flood risk can only at best be minimised so we need to think widely about how we work with others and communities to better manage flood risk.
- Improved sustainable outcomes are possible if communities and risk management Authorities work together

How are we going to do achieve this?

- Secure approximately £6m central government innovation funding, leading and working with regional partners and implement the "FAIR Project".
- Develop a suite of actions for all those at risk of flooding, including better communication and warning systems for local flood risk
- Work with communities most at risk to bring about innovative solutions to reduce flood risk
- Recruit and train officers and work with the third sector and universities to actively engage with communities

FAIR PROJECT (FLOOD AWARE, INFORMED & RESILIENT)

Staffordshire County Council was successful in its bid to be allocated £6m Flood and Coastal Risk Innovation funding from Defra managed by the Environment Agency. The FAIR project will address **Flood** risks, by providing greater **Awareness** to flood information, creating better **Informed** communities and contributing to improved **Resilience**. The project will pursue a legacy of actively resilient communities which are more prepared and equipped to manage the effects of a changing climate now and in the future. The project will embrace a definition of resilience that aims to *improve the ability of residents, businesses and communities across Staffordshire to maintain living standards, health and financial security, in respect of flood risk now and in the future, with the capacity to manage change and with the frameworks to support medium- and longer-term prospects.*

OBJECTIVE 5: PROMOTE EFFECTIVE MANAGEMENT OF DRAINAGE AND FLOOD DEFENCE SYSTEMS

Why is this important?

- We have a duty under the Water Management Act 2010 and the Land Drainage Act 1991 to determine land drainage consents for specific works within the channel of an ordinary watercourse
- We also have permissive powers to undertake enforcement where the flow of an ordinary watercourse is significantly restricted where appropriate
- As lead local flood authority it is important we work with partner organisations (namely the Environment Agency, water companies, Sow & Penk IDB) to understand how they are managing flood risk and how we may work better

How are we going to do achieve this?

- Undertake effective enforcement as required
- Work with HS2 limited which is likely to generate a significant number of consent applications
- Regularly meet with partners formally and informally, strategically and operationally, to share information, knowledge and experience.

HS2 FLOOD CONSENTS

Land drainage Consent is required where any structure that acts as a mill, weir, dam or other like structure crosses an ordinary watercourse, or where a watercourse is to be culverted, either temporarily or permanently. In general we are against culverting for various practical and environmental reasons but exceptions are made where a new access is required for example. We look at proposed works to ensure flooding is not adversely affected as a result. HS2 railway works will generate lots of consentable activities either directly or for enabling works. We have worked in detail with HS2 regarding flood risk and proposed works. As planning moves to construction, more consents will be required from us.

APPENDIX A: ACTION PLAN

This action plan sets out both county wide measures and specific actions which we will pursue to mitigate and reduce the risk of flooding within Staffordshire.

Our ability to deliver these actions will be influenced by the availability of funding from government and other sources. To mitigate this risk we will continue to explore opportunities for further collaborative working with Staffordshire County Council and other organisations.

We have taken a proportionate approach to focus effort and investment to deliver actions where they will be most effective. Some measures will be most effective where they are developed over the long term and delivered across the whole county. For example, policy or education measures work best at this scale. Some measures, however, may be location specific and will work best when delivered at a ward, parish or community scale.

Table 1, describes the general, long term or policy measures that we have put in place to achieve our objectives. There are a number of measures already being delivered that will reduce or manage flood risk and these have been included in the table. The Action Plan sets out how and when we will deliver these actions and an annual monitoring report will be produced.

The Action Plan includes:

- Objective: the relevant LFRMS objective
- Actions to be taken to deliver our objective
- Partners to deliver the action
- Status:
 - **Continue** to carry out existing role in the future
 - **Develop** and expand upon existing roles or increase existing service area

- **Establish** a new role or service area
- **Achieved:** action is already achieved
- Timescale for delivering the action

Objective	Actions to be taken to deliver our objective	Partners	Status	Timescale
1. Improve our understanding of flood risk and be prepared for flooding	Identify key communities at risk by using a more detailed approach than previous versions and look to understand vulnerability to flooding as well as hazard.	LLFA to lead	Establish	Ongoing – to complete by 2023
	Investigate flooding incidents, working with all RMAs and local communities. Keep flood incident data up to date and share this information with other Risk Management Authorities	LLFA to lead	Continue	Ongoing
	Extend Section 19 investigations to include frequent internal property flooding to one or more property.	LLFA to lead	Establish	Complete
	Produce a refined procedure for flood investigations to include triage which incorporates impact of flooding and time since flood and which balances the need to understand flooding with fairly investigating in a timely manner.	LLFA to lead	Develop	To be developed in 2022/23.
	Produce local flood risk management plans for high priority locations. These will identify who the key partners are, the levels of flood risk and what actions can be taken at a local level.	LLFA to lead	Establish	To be developed in line with Objective 4.

Objective	Actions to be taken to deliver our objective	Partners	Status	Timescale
	<p>Improve evidence, information, and mapping and modelling tools to understand better the risks of flooding and to support better decisions and greater resilience. Make flood risk information more accessible, taking account of social and technological change and opportunities, such as the increasingly widespread use of social media.</p>	<p>Environment Agency to lead for Main River LLFA to lead for surface water, Ordinary Watercourses and groundwater</p>	<p>Develop</p>	<p>Ongoing</p>
	<p>Work with the Environment Agency to implement the Humber Flood Risk Management Plan and update the Staffordshire Preliminary Flood Risk Assessment</p>	<p>LLFA to lead on PFRA LLFA to work with Environment Agency on Humber FRMP</p>	<p>Develop</p>	<p>PFRAs to be updated in 2023 Humber FRMP to be completed by 2023.</p>
	<p>Work with the Staffordshire Local Flood Resilience Forum to inform flood preparedness, response and recovery planning, including the delivery of strategic and operational flood exercises where practical This also includes working with partners to improve communications and advice given during a flood event.</p>	<p>LLFA, Environment Agency, Severn Trent Water, United Utilities</p>	<p>Continue</p>	<p>Ongoing and monitored through a joint LLFA work plan with regular meetings</p>
	<p>Support the Local Resilience Forum to plan for, respond to and recover from flood events. The Staffordshire Civil Contingencies Unit co-ordinates all partners that have a role in preparing for, responding to and recovery from emergencies, including flooding. Their work includes:</p> <ul style="list-style-type: none"> • Maintaining the Multi-agency Flood Plan (MAFP) • Producing Tactical and Community Flood Plans • Using flood risk data from LLFA and EA to risk assess flooding in Staffordshire and publicise on Staffordshire Community Risk Register (reviewed quarterly) • Multi-agency exercising of response to flood events – currently biannual 	<p>Staffordshire Local Resilience Forum</p>	<p>Continue</p>	<p>Ongoing</p>

Objective	Actions to be taken to deliver our objective	Partners	Status	Timescale
	<ul style="list-style-type: none"> Supporting actions of LRF partners to prepare for and respond to flood events (ongoing) and Providing warning and informing to the public (as and when appropriate) 			
	Work with local communities to develop Local Flood Action Plans, seeking community involvement in local monitoring and maintenance of assets. This includes engaging with communities to raise awareness of the drainage assets in their area to ensure they are better prepared for future flood events.	LLFA	Continue	Timescales linked to FAIR project (Objective 4).
	Maintain, and where possible, seek to improve accuracy of flood forecasting and warning where these services currently exist. Investigate the feasibility of expanding the forecasting and warning service in communities at high fluvial flood risk where no service currently exists.	Environment Agency	Develop	Long term. Links to FAIR Project (Objective 4).
2. Manage Flood Risk and new development in a sustainable manner	Support the development of sustainable rural communities by helping to make businesses more resilient to flooding and supporting the Staffordshire Rural Strategy.	LLFA	Continue	Ongoing
	Seek the inclusion of Sustainable Drainage Systems wherever possible within new developments, by developing the resources, processes, systems, guidance and documents needed as Statutory Consultees on surface water drainage.	LLFA to lead, working with Local Planning Authorities and other consultees including the Environment Agency, IDB and water companies	Continue	Ongoing
	Keep Sustainable Drainage System (SuDS) handbook up-to-date and ensure developers and their agents comply with this. Link to this: Staffordshire SuDS Handbook	LLFA	Continue	Ongoing
	Regarding Sustainable Drainage Systems, respond to planning applications within 21 days as Statutory	LLFA	Continue	Ongoing

Objective	Actions to be taken to deliver our objective	Partners	Status	Timescale
	Consultee and encourage developers, statutory consultees and local planning teams to work closely with the LLFA from the outset since sustainable drainage systems will have a bearing on site layout.			
	Regarding river flood risk, respond to planning applications within 21 days as Statutory Consultee to avoid inappropriate development in areas of flood and coastal erosion risk and seek opportunities to reduce existing and future flood risk through new and future development plans.	Environment Agency	Continue	Ongoing
	Work with Local Planning Authorities to assist with the development of planning policies, site allocations and identification of future infrastructure needs. Ensure both restraints and opportunities are considered.	LLFA, Environment Agency, United Utilities, Severn Trent Water, IDBs	Continue	Ongoing, Local Planning Authorities in Staffordshire are at different stages in developing these
	Work with local communities to support the development of Neighbourhood Plans	LLFA, Environment Agency	Continue	Ongoing
	Work with developers and Local Planning Authorities to secure appropriate connections to the sewer network, taking account of sewer flooding issues	Severn Trent Water, United Utilities	Continue	Ongoing
	Respond as a non-statutory consultee to planning applications where relevant and where resources allow	Sow and Penk IDB	Continue	Ongoing
	Work with Highways Partners through the Strategic Infrastructure Plan to ensure flood risk and sustainable development are incorporated and integrated with wider County interests.	LLFA	Establish	Ongoing
3. Seek and secure funding for flood alleviation schemes	Work in partnership with other Risk Management Authorities to deliver flood alleviation schemes on a six-year rolling programme.	LLFA, Environment Agency lead	Continue	Ongoing

Objective	Actions to be taken to deliver our objective	Partners	Status	Timescale
and work with partners	Maximise external fundraising opportunities for all projects such that more flood risk management projects can be delivered in the long term. This includes contributing to local strategic growth initiatives such as Local Enterprise Partnerships (LEPs). This can be developed through a funding strategy for each scheme	LLFA, Environment Agency	Establish	Ongoing relating to scheme progress in the six-year programme
	Work with local communities to develop Flood Alleviation Schemes, where feasible, that meet local needs and integrate wider benefits where possible for the community e.g. environmental enhancements, supporting the rural economy. This will be developed through a Communication Plan for each Flood Alleviation Scheme.	LLFA, Environment Agency	Continue	Ongoing relating to scheme progress in the six year programme
	Work with other RMAs in partnership where there are interactions with the sewer network to deliver schemes on a five-year rolling programme through the Asset Management Plan cycle (currently AMP7 2020-2025).	Severn Trent Water, United Utilities lead	Continue	Ongoing
	Raise awareness of the roles of all Risk Management Authorities and work in partnership with others to take a joined up and risk-based approach to flood risk management	LLFA, Environment Agency, Severn Trent Water, United Utilities, Sow and Penk IDB, District and Borough Councils, Highways Authorities	Develop	Ongoing
	Support the delivery of the County Council's Climate Change Strategy and work with other Risk Management Authorities to support the delivery of their climate change objectives	LLFA	Develop	Ongoing
	Work with Infrastructure Plus, the Councils Highways Delivery Partnership to integrate programmes of work	LLFA	Develop	Ongoing and monitored through a

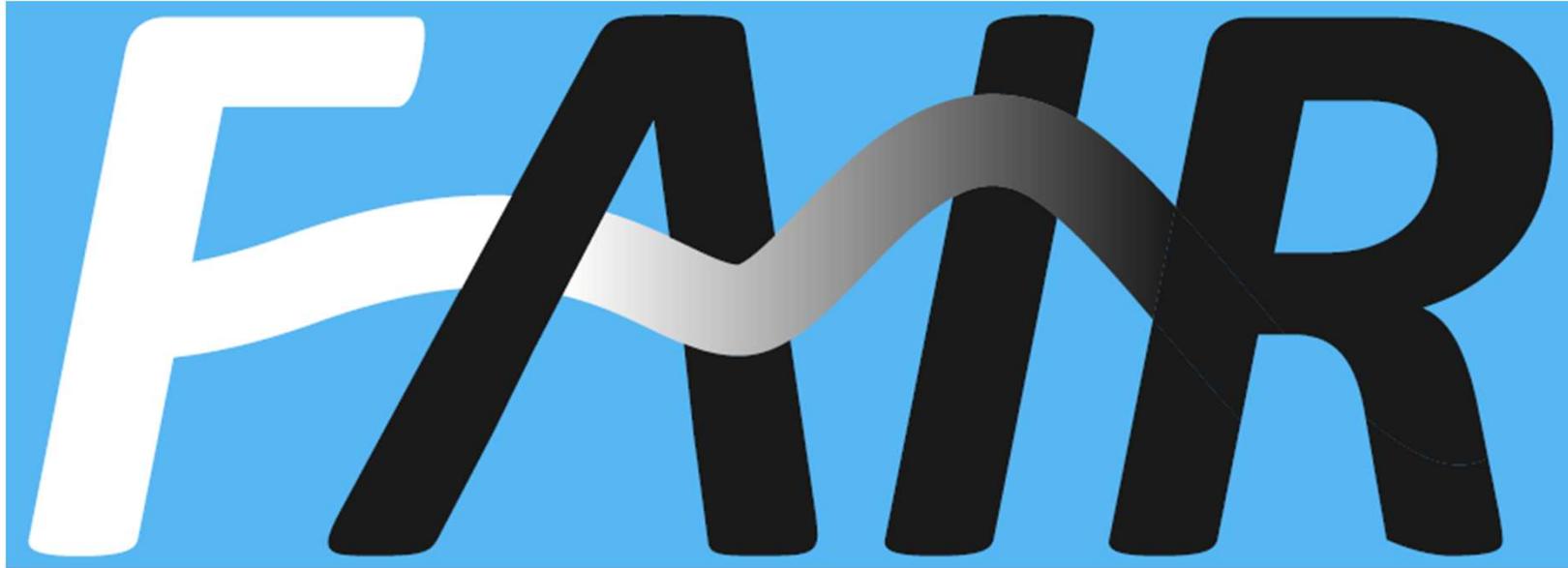
Objective	Actions to be taken to deliver our objective	Partners	Status	Timescale
				joint work plan with regular meetings
	Work with landowners, communities, Parish Councils, Wildlife Trusts, the National Farmers Union (NFU), Country Land and Business Association (CLA) and other similar organisations to promote changes in agricultural land management practices, which can improve water quality, reduce the impact of flooding and provide opportunities to incorporate ecological benefits. This can be undertaken on a case by case basis, through specific Risk Management Authority work programmes and through seeking to deliver a Staffordshire Natural Flood Management Project.	LLFA, Environment Agency, Severn Trent Water, United Utilities	Develop	Ongoing
4. Work with others to ensure communities are more aware, informed and resilient to flooding	Support communities at risk in fast responding catchments prone to flash flooding through identification of Rapid Response High Risk Surface Water Catchments and rapid response catchments for river flooding and follow up actions	Rapid Response High Risk Surface Water Catchments led by LLFA Rapid Response River catchments led by Environment Agency	Continue	Ongoing
	Support the development of sustainable rural communities by helping to make businesses more resilient to flooding and supporting the Staffordshire Rural Strategy.	LLFA	Develop	Ongoing
	Engage with communities to raise awareness of the drainage assets in their area to assist those communities to be better prepared for future flood events. Encourage communities to take a more pro-active role in flood monitoring and maintenance works;	LLFA	Develop	Ongoing
	Work with flood risk partners to engage local communities on sewer misuse (which causes many sewer	United Utilities, Severn Trent Water, LLFA	Continue	Ongoing

Objective	Actions to be taken to deliver our objective	Partners	Status	Timescale
	flooding issues) and to deliver a joined up programme of Property Level Protection.			
	Trial rainfall alerts in certain areas linked to community plans that enable communities to be better able to prepare and respond to flooding.	LLFA	Establish	Ongoing
	Secure central government funding for FAIR innovation project	LLFA to lead with Environment Agency, Civil Contingencies Unit, other LLFAs, third sector, universities.	Establish	By End of 2022
	Agree board structure for FAIR Project (Strategic and Operational Board) and implement	LLFA to lead with Environment Agency, Civil Contingencies Unit, other LLFAs, third sector, universities.	Establish	To be completed by mid-2023.
	Develop a web interface for all sources of flood risk that covers Staffordshire	LLFA to lead with Environment Agency, Civil Contingencies Unit, other LLFAs, third sector, universities.	Establish	To be completed in 2023
	Scope options to improve communications for flooding from all sources	LLFA to lead with Environment Agency, Civil Contingencies Unit, other LLFAs, third sector, universities.	Establish	To be completed in 2023.
	Actively engage with key communities at risk in Staffordshire to bring about innovative solutions working with communities and relevant organisations to make them more resilient	LLFA to lead with Environment Agency, Civil Contingencies Unit, other LLFAs, third sector, universities.	Establish	To start 2023

Objective	Actions to be taken to deliver our objective	Partners	Status	Timescale
	Trial surface water forecasting in certain areas	LLFA, other LLFAs, and Environment Agency	Establish	To start 2024
	Establish Community Flood Plans working particularly with the CCU to ensure this work aligns with their tasks to establish community flood plans and tactical flood plans.	LLFA to lead with Environment Agency, Civil Contingencies Unit, other LLFAs, third sector, universities.	Establish	To start 2023
	Install Machine Learning linked to forecasting to improve automation of flood risk activities linked to debris screens.	LLFA to lead with Environment Agency, Civil Contingencies Unit, other LLFAs, third sector, universities.	Establish	To start 2024
	Recruit new Flood risk Engagement and Delivery team	LLFA to lead with other LLFAs working with third sector and universities	Establish	To complete in 2023
5. Promote effective management of drainage and flood defence systems	Use permissive powers to manage the watercourse network, by consenting to works, taking a risk-based approach to enforcing landowner responsibilities and raising awareness about these responsibilities	LLFA, Environment Agency, Severn Trent Water, United Utilities, Sow and Penk IDB, District and Borough Councils, Highways Authorities	Continue	Ongoing
	Update and improve the Asset Register, establish regimes to share information with other Risk Management Authorities. Gain an improved understanding of the interactions between the various drainage systems and the condition and location of historic assets, particularly culverted watercourses. The register should integrate into existing Council systems and be used to work with local communities and other RMAs to inform future inspections, maintenance and investment needs.	LLFA	Continue	Annual updates to Project Plan

Objective	Actions to be taken to deliver our objective	Partners	Status	Timescale
	Minimise the risk of flooding to properties by maintaining current levels of flood risk management within areas at risk of flooding from Main Rivers that already benefit from river flood defences, subject to available funding. Continue appropriate levels of river and watercourse maintenance, subject to available funding.	Environment Agency	Develop	Ongoing
	Maintain the public sewer network. The water companies maintain their system on a planned and cyclical basis and also respond reactively where there are issues, such as blocked sewers.	Water Companies (Severn Trent Water, United Utilities)	Develop	Ongoing and monitored through a joint work plan with regular meetings
	Maintain the Ordinary Watercourse network in the Sow and Penk IDB area around Stafford as appropriate.	Sow & Penk IDB	Develop	Ongoing
	Work with the Staffordshire Local Flood Resilience Forum to inform flood preparedness, response and recovery planning, including the delivery of strategic and operational flood exercises where practical. This also includes working with partners to improve communications and advice given during a flood event.	LLFA, Environment Agency, Severn Trent Water, United Utilities	Continue	Ongoing and monitored through a joint LLFA work plan with regular meetings

Table 1: Actions to be taken to deliver our objectives



A FAIR* APPROACH TO COMMUNITY FLOOD RISK

*FAIR STANDS FOR FLOOD: AWARE, INFORMED, RESILIENT

JAMIE COOPER
FLOOD RISK MANAGER

Secured c.£6million to end March 2027

Programme Overview



"The government will provide £200 million over the next six years... This will support over 25 local areas... to take forward wider innovative actions that improve their resilience to flooding and coastal erosion."

March 2020 Budget Announcement

"Long term vision is to create a nation ready for, and resilient to, flooding and coastal change – today, tomorrow and to the year 2100."

National FCRM strategy for England, July 2020

"This policy statement sets out government's long-term ambition to create a nation more resilient to future flood and coastal erosion risk"

Flood and coastal risk management policy statement, July 2020

"Flood and coastal resilience involves the capacity of people and places to: Plan for, better protect, prepare and be ready to respond, and recover from flooding and coastal change"

National FCRM strategy for England, July 2020

InnovativeResilience@environment-agency.gov.uk



What does resilience mean?

- Environment Agency define flood resilience as:

Capacity of:

People

Places

To:

Plan

Protect

Respond

Recover

To:

Flooding

- We extend this to include *active resilience* and *sustainability*

STRAPLINE & PURPOSE

**Communities and organisations
working innovatively together to
improve flood resilience**

To support communities across the region to become more aware, informed and resilient to flooding, working collaboratively with professionals to better plan protect, respond and recover in a sustainable way.

Flood: **Aware**, **Informed**, **Resilient** Approach:

1. How **AWARE** are you of flooding?

Do you know what different types of flooding exist?

Do you know if you are at risk of flooding?

If you are, do you know what type or types of flooding you are at risk from?

2. How **INFORMED** are you of flooding?

Do you know who to contact for (your) type (s) of flood risk?

Do you know how often you are likely to flood and to what depth?

Do you have any warnings of flooding?

• How **RESILIENT** are you to flooding?

• What plans do you have in place?

• What preparation have you done in case of a flood?

• How do you respond to flooding?

• How do you recover from flooding?



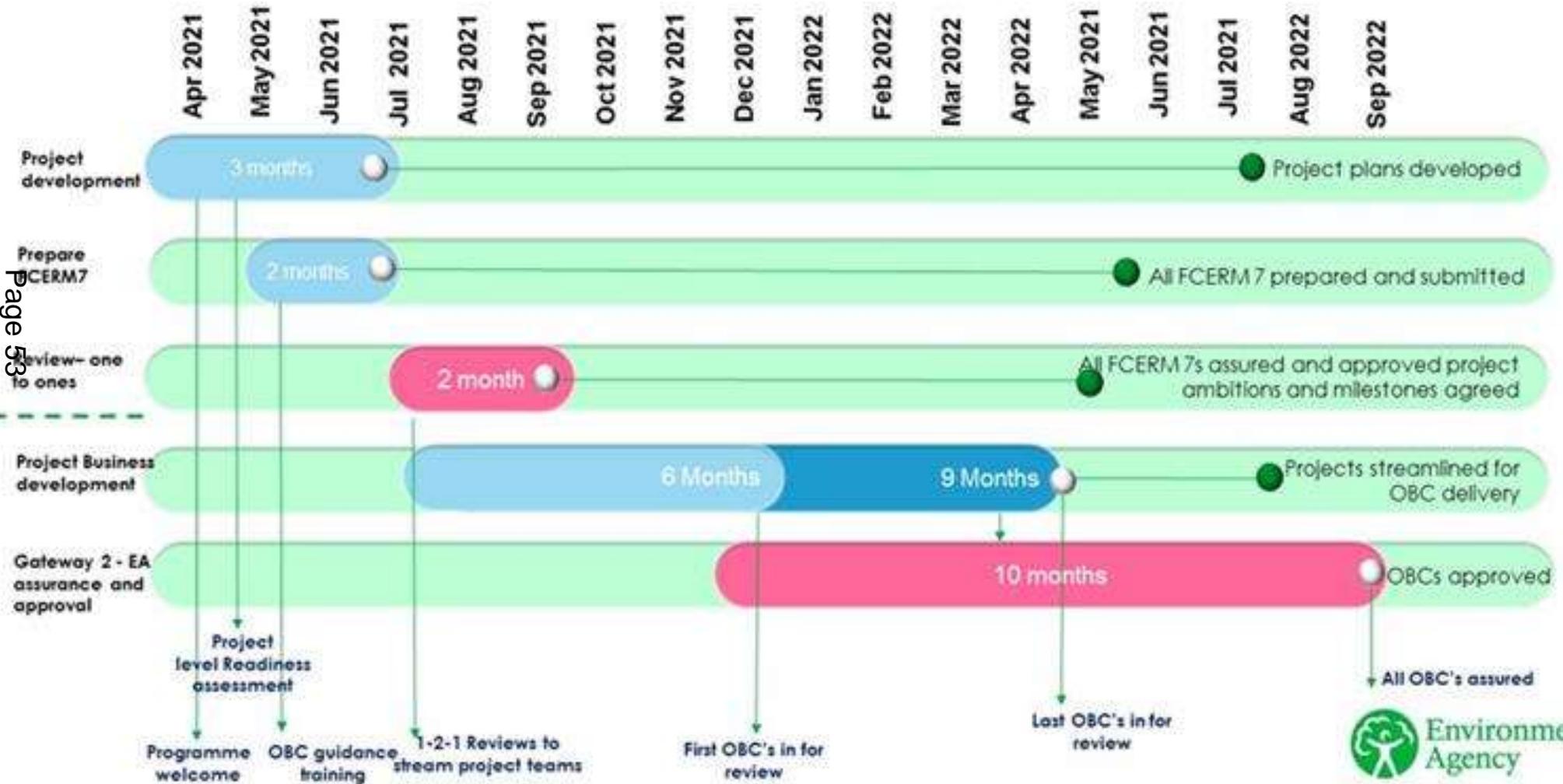
Supporting Resilience in Staffordshire
www.staffordshireprepared.gov.uk

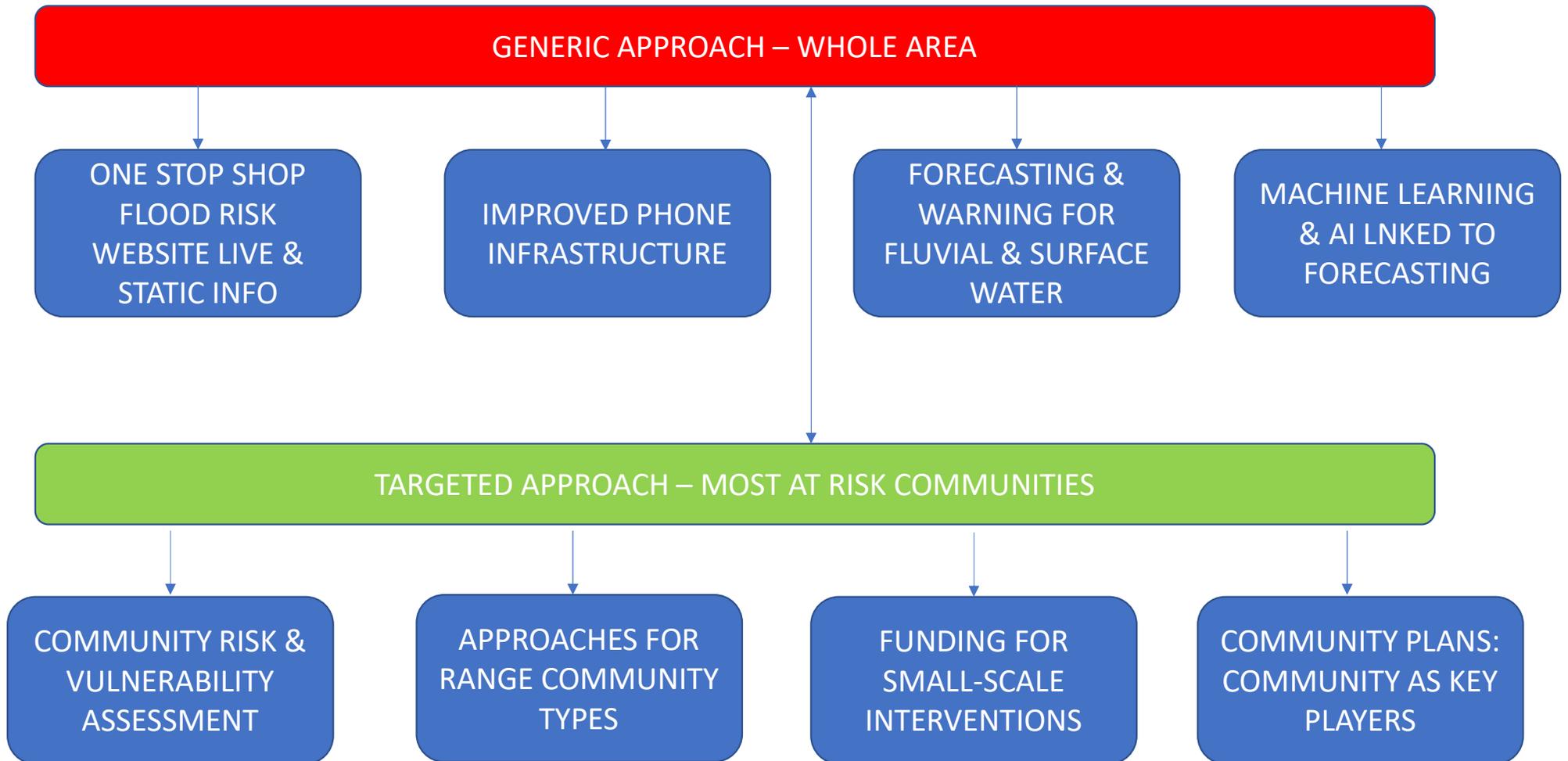


A FAIR Approach to Community Flood Risk



Timeline for project development





FAIR-1 OBJECTIVE:

- Establish community framework and infrastructure for a Flood Aware, Informed and Resilient (FAIR) approach to flood resilience in Staffordshire, Stoke and the Black Country.
- Understand “community flood risk” to incorporate social and economic factors and develop framework

FAIR-2 OBJECTIVE:

- Listen to needs of communities, working with them to develop a web-based community-accessible 'one-stop-shop' tool and communications system for local flood monitoring, warning and assistance.
- Better communication = more resilience

FAIR-3 OBJECTIVE:

- Provide forecasting & warning for all local sources and link to innovative AI technology to make this passive
- Allows communities and organisations to better plan & prepare to floods

FAIR-4 OBJECTIVE:

- Install measures on the ground
 - e.g. property flood schemes, local measures, highway improvements, natural flood management, better sustainable drainage, better maintenance, road closures.
- working with communities & organisations to agree & install sustainable effective measures

FAIR-5 OBJECTIVE:

- Create framework to monitor evaluate progress
 - Work with universities to constantly reflect and improve

How are we going to do this?

- 1) Work with various organisations: public, private, charities
- 2) New team of 5-6 people (Defra funded)
- 3) Project Governance Boards at strategic and operational level

QUESTIONS?

WORK PROGRAMME

Prosperous Overview and Scrutiny Committee – 2022/2023

This document sets out the work programme for Prosperous Overview and Scrutiny Committee for 2022/2023.

Prosperous Overview and Scrutiny Committee are responsible for scrutiny of highways infrastructure and connectivity, flood and water management, education, learning and skills. As such, the statutory education co-optees will sit on this committee. The Work Programme is linked to the Vision, Outcomes and Priorities detailed in the Council's Strategic Plan 2022-26.

We review our Work Programme at every meeting. Sometimes we change it - if something important comes up during the year that we think we should investigate as a priority. Our work results in recommendations for the County Council and other organisations about how what they do can be improved, for the benefit of the people and communities of Staffordshire.

Councillor Tina Clements

Chairman of Prosperous Overview and Scrutiny Committee

If you would like to know more about our Work Programme or how to raise issues for potential inclusion on a Work Programme, then please contact Jonathan Lindop, Scrutiny and Support Officer (jonathan.lindop@staffordshire.gov.uk).

Work Programme 2022/2023

Date of Meeting	Item	Details (Background)	Action / Outcome
Thursday 26 May 2022 at 10.00 am	Work Programme Planning		
	Rural Economic Strategy Cabinet Member: Philip White Lead Officers: Darryl Evers/Anthony Hodge	Requested by email (Cabinet Member 17 March 2022).	(a) That the report be received and noted. (b) That the County Council's draft Rural Economic Strategy 2022/2030 be supported. (c) That the Cabinet Member have regard to their comments (see minutes of meeting) in the final version (and its Implementation Plan) expected to be published in late Summer/early Autumn 2022. (d) That further update reports on the progress made in implementation of the Strategy be brought to the Committee on a quarterly basis.
Wednesday 15 June 2022 at 2.00 pm (additional meeting)	Highways Transformation – Update Cabinet Member: David Williams Lead Officers: Darryl Evers/James Bailey	Requested by Cabinet Member at 14 April 2022 Committee Meeting.	
	SEND Green Paper – Staffordshire's response	Proposed by Cabinet Member at 12 May 2022 Triangulation Meeting.	

Work Programme 2022/2023

Date of Meeting	Item	Details (Background)	Action / Outcome
	Cabinet Member: Jonathan Price Lead Officers: Helen Riley/Tim Moss		
Thursday 7 July 2022 at 10.00 am	Highways Transformation Programme – Three Strands Progress Cabinet Member: David Williams Lead Officers: Darryl Eyers/James Bailey	Requested at 13 January 2022 Committee Meeting.	
Page 65	Town Centre Regeneration Programmes (Working with District and Borough Partners – Update Cabinet Member: Phillip White Lead Officers: Darryl Eyers/Anthony Hodge	Requested at 29 November 2021 Triangulation Meeting. Postponed until late summer at the request of Cabinet Member (via email from Anthony Hodge 1 February 2022). Further identified at 26 May 2022 Committee Meeting. Postponed at the request of Cabinet Member (email from Anthony Hodge, 10 June 2022) at 15 June 2022 Committee meeting.	
	HS2 Connectivity with existing 'classic' Network Cabinet Member: David Williams Lead Officers: Darryl Eyers/Clive Thompson	Raised at 13 January 2022 Committee meeting; offer of engagement with Avanti West Coast received 28 February 2022 (email from Jason Pacey, HS2); provisionally accepted by Chairman 4 March 2022.	

Work Programme 2022/2023

Date of Meeting	Item	Details (Background)	Action / Outcome
	Flood Risk Management Strategy 2021/27 Outcome Measures – Progress Cabinet Member: Simon Tagg Lead Officers: Darryl Eyers/Jamie Cooper	Requested at 29 November 2021 Committee meeting.	
Thursday 29 September 2022 at 10.00 am	North Staffordshire Local Air Quality Plan Cabinet Member: David Williams Lead Officers: Darryl Eyers/Clive Thomson	Requested by email 4 February 2022 (Joanne Keay on behalf of Cabinet Member).	
Page 66	Schools White Paper Cabinet Member: Jonathan Price Lead Officers: Tim Moss	Identified at 26 May 2022 Committee meeting.	
	Countryside Review – Update Cabinet Member: Victoria Wilson Lead Officers: Helen Riley/Sarah Bentley	Requested at 24 February 2022 Committee Meeting. Programmed for early Autumn at 26 May 2022 Committee meeting. Reprogrammed for additional 19 October 2022 Committee meeting at 15 June 2022 Committee meeting.	
	Staffordshire History Centre – Update Cabinet Member: Victoria Wilson Lead Officers: Catherine Mann	Proposed by Cabinet Member at 12 May 2022 Triangulation Meeting. Programmed for early Autumn at 26 May 2022 Committee meeting. Reprogrammed for additional 19	

Work Programme 2022/2023

Date of Meeting	Item	Details (Background)	Action / Outcome
		October 2022 Committee meeting at 15 June 2022 Committee meeting.	
Page 67	Libraries & Arts – Update (Burton-on-Trent, Cannock and Tamworth) Cabinet Member: Victoria Wilson Lead Officers: Catherine Mann	Proposed by Cabinet Member at 12 May 2022 Triangulation Meeting. Programmed for early Autumn at 26 May 2022 Committee meeting. Reprogrammed for additional 19 October 2022 Committee meeting at 15 June 2022 Committee meeting.	
	Highways Transformation Progress and Performance Quarterly Update.	Identified at 26 May 2022 Committee meeting.	
	Economic Recovery Renewal and Transformation/Economic and Rural Strategies Six-Monthly Progress Update (incorporating former APMG Report – Future Economy and Enterprise – Update) Cabinet Member: Philip White Leads Officer: Anthony Hodge	Requested at 15 July 2020 Triangulation meeting (amended at 23 July 2021 and 13 January 2022 Committee meetings). Further update incorporated into County Economic Strategy report to 23 March 2022 Committee meeting. Postponed at the request of Cabinet Member on 20 June 2022 to 19 October 2022 Committee Meeting.	
Wednesday 19 October 2022 at 2.00 pm	Countryside Review – Update Cabinet Member: Victoria Wilson	Requested at 24 February 2022 Committee Meeting. Programmed for early Autumn at 26 May 2022 Committee meeting. Reprogrammed for additional 19 October 2022	

Work Programme 2022/2023

Date of Meeting	Item	Details (Background)	Action / Outcome
	Lead Officers: Helen Riley/Sarah Bentley	Committee meeting at 15 June 2022 Committee meeting.	
Page 68	Staffordshire History Centre – Update Cabinet Member: Victoria Wilson Lead Officers: Catherine Mann	Proposed by Cabinet Member at 12 May 2022 Triangulation Meeting. Programmed for early Autumn at 26 May 2022 Committee meeting. Reprogrammed for additional 19 October 2022 Committee meeting at 15 June 2022 Committee meeting.	
	Libraries & Arts – Update (Burton-on-Trent, Cannock and Tamworth) Cabinet Member: Victoria Wilson Lead Officers: Catherine Mann	Proposed by Cabinet Member at 12 May 2022 Triangulation Meeting. Programmed for early Autumn at 26 May 2022 Committee meeting. Reprogrammed for additional 19 October 2022 Committee meeting at 15 June 2022 Committee meeting.	
	Chasewater Vision Cabinet Member: Victoria Wilson Lead Officers: Catherine Mann	Proposed by Cabinet Member at 12 May 2022 Triangulation Meeting. Programmed at 15 June 2022 Committee meeting	
	Economic Recovery Renewal and Transformation/Economic and Rural Strategies Six-Monthly Progress Update (incorporating former APMG Report – Future Economy and Enterprise – Update)	Requested at 15 July 2020 Triangulation meeting (amended at 23 July 2021 and 13 January 2022 Committee meetings). Further update incorporated into County Economic Strategy report to 23 March 2022 Committee meeting. Postponed at the request of Cabinet Member on 20 June	

Work Programme 2022/2023

Date of Meeting	Item	Details (Background)	Action / Outcome
	<p>Cabinet Member: Philip White Leads Officer: Anthony Hodge</p>	<p>2022 to 19 October 2022 Committee Meeting.</p>	
<p>Thursday 10 November 2022 at 10.00 am</p>	<p>Household Waste Recycling Centres – New Service Performance against Key Performance Indicators Cabinet Member: Simon Tagg Lead Officers: Darryl Evers/Clive Thomson</p>	<p>April 2022 update requested at 16 September 2021 Committee meeting. Postponed at request of Cabinet Member until reconfigured service operational (email from Clive Thomson/Carole Smith 8 March 2022).</p>	
	<p>Digital Infrastructure - Update Cabinet Member: Simon Tagg Lead Officers: Darryl Evers</p>	<p>Proposed by Cabinet Member at 12 May 2022 Triangulation Meeting.</p>	
<p>Thursday 22 December 2022 at 10.00 am</p>			
<p>Friday 3 February 2022 at 10.00 am</p>			
<p>Thursday 27 April 2023 at 10.00 am</p>			

Any provisional matter requiring Committee confirmation/approval are shown in green

Items for Consideration – Work Programme 2022/2023		
Suggested Item	Details (Background)	Proposed Date of Meeting
Delivering Housing in Staffordshire Cabinet Member: Mark Deaville Lead Officers: Anthony Hodge/ Mark Parkinson/Matthew Shufflebotham	Programmed for consideration at November 2020 Committee Meeting but Agenda full. However, nothing further to report at present.	To be advised.
Live Labs Cabinet Member: Julia Jessel/Jonathan Price/David Williams Lead Officers: Clive Thomson/Louise Clayton/Nick Dawson	Carried forward from 2020/21 and 2021/22 Work Programmes.	To be advised
Safer Roads Partnership Update Cabinet Member: David Williams Lead Officers: Darryl Evers	Requested at 16 September 2021 Committee meeting.	To be advised
Bus Transport for Young People Cabinet Member: David Williams Lead Officers: Darryl Evers/Clive Thomson	Requested at 29 November 2021 Triangulation Meeting. Further identified at 26 May 2022 Committee meeting.	To be advised
OFSTED 2022 Inspection No. 2 Progress Plan – Education for All Pupils including Specialist Provision. Cabinet Member: Jonathan Price Lead Officers: Helen Riley/Tim Moss	Identified at 26 May 2022 Committee Meeting.	To be advised.
Local Transport Plan Refresh. Cabinet Member: David Williams Lead Officer: Darryl Evers/Clive Thomson	Identified at 26 May 2022 Committee Meeting.	To be advised.
Digital Infrastructure Plan Progress Update. Cabinet Member: Simon Tagg Lead Officers: Darryl Evers/Anthony Baines	Identified at 26 May 2022 Committee Meeting.	To be advised.

Items for Consideration – Work Programme 2022/2023		
Suggested Item	Details (Background)	Proposed Date of Meeting
Tourism and Visitor Economy: Cabinet Member: Phillip White Lead Officers: Darryl Evers	Identified at 26 May 2022 Committee meeting.	To be advised.
School Age Education – Development Post Pandemic	Identified at 15 June 2022 Committee meeting	To be advised.

Any provisional matter requiring Committee confirmation/approval are shown in green

Standing Items 2022/2023		
Item	Details (Background)	Action / Outcome
PS2 Six-monthly Update – Impact on Staffordshire Cabinet Member: Philip White Lead Officer: Sarah Mallen	Requested at 26 February 2021 Committee meeting (amended at 23 July 2021 Committee Meeting.	
Economic Recovery Renewal and Transformation Six-Monthly Progress Update (incorporating former APMG Report – Future Economy and Enterprise – Update) Cabinet Member: Philip White Leads Officer: Anthony Hodge	Requested at 15 July 2020 Triangulation meeting (amended at 23 July 2021 and 13 January 2022 Committee meetings). Further update incorporated into County Economic Strategy report to 23 March 2022 Committee meeting. Next update due at September 2022 Committee meeting.	
Highways Transformation Progress and Performance Quarterly Update.	Identified at 26 May 2022 Committee meeting. Next Update due September 2022	

Any provisional matter requiring Committee confirmation/approval are shown in green

Briefing Notes / Updates / Visits 2022/2023

Date	Item	Details (Background)	Action / Outcome

Working Groups / Inquiry Days 2022/2023

Date	Item	Details (Background)	Action / Outcome
Ongoing	Sexual Harassment in Staffordshire Schools	Participation requested by Safeguarding Overview and Scrutiny Committee. Rev Michael Metcalf (Prosperous Scrutiny representative).	Final draft report considered at 14 April 2022 Committee meeting. Sign-off to be notified and monitoring arrangements to be agreed.
Postponed	'Bus Back Better' – Enhanced Partnership for Staffordshire Cabinet Member: David Williams Lead Officers: Darryl Eyers/Clive Thomson	Requested by email 5 January 2022 (Louise Clayton on behalf of Cabinet Member). Postponed until March 2022 meeting following delay in announcing Bus Service Improvement Plan (BSIP) settlement by Central Government. Further delay in announcing Settlement received (email from Louise Clayton 8 March 2022). Notified of unsuccessful BSIP Bid by email 12 April 2022 (Louise Clayton on behalf of Cabinet Member). Cabinet Member evaluating consequences for Staffordshire.	

Any provisional matter requiring Committee confirmation/approval are shown in green

Membership – County Councillors 2022-2023	Calendar of Committee Meetings - 2022-2023 (All meetings to be held at County Buildings, Stafford unless otherwise stated)
Tina Clements (Chairman) Ross Ward (Vice-Chairman – Scrutiny) Peter Kruskonjic (Vice-Chairman – Overview) Philippa Hadden Philip Hudson Syed Hussain Graham Hutton Ian Lawson David Smith Bernard Williams Mike Deakin (Co-optee) Rev. Preb. Michael Metcalf (Co-optee) Jessica Shulman (Co-optee)	Thursday 26 May 2022 at 10.00 am
	Wednesday 15 June 2022 at 2.00 pm (additional meeting)
	Thursday 7 July 2022 at 10.00 am
	Thursday 29 September 2022 at 10.00 am
	Thursday 10 November 2022 at 10.00 am
	Thursday 22 December 2022 at 10.00 am
	Friday 3 February 2023 at 10.00 am
	Thursday 27 April 2023 at 10.00 am

